

Driver Licences				Drivers							
				2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	
				£	£	£	£	£	£	£	
				ACTUAL	ACTUAL	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	
Total Costs (Increase 1% Year on year from 17/18)				73,458	59,017	51,528	52,044	52,564	53,090	53,621	
TOTAL EXPENDITURE				73,458	59,017	51,528	52,044	52,564	53,090	53,621	
No of Licences		Current Fee	Proposed Fee	Anticipated Income							
		£	£	ACTUAL	ACTUAL	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	
Income 2013/14											
Total Income for 2013/14											
Income 2014/15				4,517							
Total Income for 2014/15											
Income 2015/16											
Total Income for 2015/16				62,476							
Income 2016/17											
New 3 Year Licence	25	300.00			2,500	2,500	2,500				
Renewed 3 year Licence	124	240.00			9,920	9,920	9,920				
ADJ TO MATCH FIN SYSTEM						2,181	2,181				
Total Income for 2016/17				149	0	12,420	14,601	14,601	0		
Income 2017/18											
New 3 Year Licence	30	300.00	456.00			4,560	4,560	4,560			
Renewed 3 year Licence	32	240.00	406.00			4,331	4,331	4,331			
Total Income for 2017/18				62	0	0	8,891	8,891	8,891	0	0
Income 2018/19											
New 3 Year Licence	30		456.00				4,560	4,560	4,560		
Renewed 3 Year Licence	169		406.00				22,871	22,871	22,871		
Total Income for 2018/19				199	0	0	27,431	27,431	27,431	0	
Income 2019/20											
New 3 Year Licence	30		456.00					4,560	4,560	4,560	
Renewed 3 Year Licence	179		406.00					24,225	24,225	24,225	
Total Income for 2019/20				209	0	0	0	28,785	28,785	28,785	
Income 2020/21											
New 3 Year Licence	30		456.00						4,560	4,560	
Renewed 3 Year Licence	32		406.00						4,331	4,331	
Total Income for 2020/21				62	0	0	0	0	8,891	8,891	
Income 2021/22											
New 3 Year Licence	30		456.00							4,560	
Renewed 3 Year Licence	169		406.00							22,871	
Total Income for 2021/22				199	0	0	0	0	0	0	27,431
OTHER INCOME (inc knowledge tests, badge replacements)					20,477	2,182	0	0	0	0	0
TOTAL INCOME					82,953	14,602	23,492	50,923	65,107	65,107	65,107
Surplus / (Deficit)					9,495	-44,415	-28,037	-1,121	12,543	12,017	11,486
Reserves											
Brought Forward				2015/16	-5,292	4,204	0	-28,037	-29,157	-16,615	-4,598
Surplus/(Deficit)					9,495	-44,415	-28,037	-1,121	12,543	12,017	11,486
Carry Forward					4,204	0	-28,037	-29,157	-16,615	-4,598	6,888

Breakdown Accumulated Reserve Position as at 31st March 2017

	Drivers Account	Vehicles Account	Operators Account	Total	Other Licensing	TOTAL
16/17 (-Surplus)/Deficit	16.83%	24.65%	0.55%		57.97%	
Reserve Accumulated Total as at 31st March 2016	-4,203.54	33,477.83	9,757.21	39,031.49	0.00	39,031.49
Expenditure:						
Employees Related Expenses	25,867.68	38,131.95	840.77	64,840.40	88,617.55	153,457.95
Supplies and Services:						
Printing, Stationery & Office Expenditure	245.39	10,266.73	0.00	10,512.12	25.00	10,537.12
CRB Checks	6,377.00	0.00	0.00	6,377.00	0.00	6,377.00
DVLA Checks	135.00	9.00	0.00	144.00	0.00	144.00
Communications & Computing	1,753.69	2,055.59	38.59	3,847.87	3,572.06	7,419.93
Equipment, Furniture & Materials	0.00	0.00	0.00	0.00	0.00	0.00
Refunds	0.00	0.00	0.00	0.00	0.00	0.00
Inspection Costs	0.00	21,600.00	0.00	21,600.00	0.00	21,600.00
Legal Expenses	0.00	0.00	0.00	0.00	1,500.00	1,500.00
Other Fees & Services	0.00	0.00	0.00	0.00	1,321.30	1,321.30
Subscriptions	94.08	137.79	3.07	234.95	674.05	909.00
Refunds / Other	0.00	131.25	0.00	131.25	501.90	633.15
Depreciation	0.00	0.00	0.00	0.00	-0.26	-0.26
Recharges from Other Services:						
Corporate Leadership Team	1,088.88	1,594.82	35.58	2,719.28	3,750.57	6,469.85
Corporate Support	649.71	951.60	21.23	1,622.54	2,237.89	3,860.43
Design & Print	149.10	218.38	4.87	372.36	513.57	885.93
Financial Services	4,554.59	6,670.86	148.84	11,374.29	15,688.02	27,062.31
Human Resources	1,213.76	1,777.73	39.67	3,031.15	4,180.72	7,211.87
Information and Communications Technology	3,397.21	4,975.71	111.02	8,483.94	11,701.51	20,185.45
Internal Audit	1,453.89	2,129.44	47.51	3,630.85	5,007.85	8,638.70
Legal	991.16	1,451.70	32.39	2,475.26	3,414.00	5,889.26
Office Accommodation	2,405.23	3,522.81	78.60	6,006.64	8,284.67	14,291.31
Payroll	156.19	228.76	5.10	390.06	537.99	928.05
Business Transformation	0.00	0.00	0.00	0.00	0.00	0.00
Customer Contact Centre	4,271.63	6,256.42	139.60	10,667.64	14,713.38	25,381.02
Environmental Health Admin	4,212.69	6,170.10	137.67	10,520.46	14,510.37	25,030.83
Cost of Democracy	0.00	0.00	0.00	0.00	0.00	0.00
Income:						
Fees & Charges	-14,601.50	-107,930.00	-707.40	-123,238.90	-101,565.51	-224,804.41
Grants & Contributions	0.00	0.00	0.00	0.00	0.00	0.00
(-Surplus)/Deficit Total for 16/17	44,415.37	350.65	977.13	45,743.14	79,186.65	124,929.79
Reserve Accumulated Total as at 31st March 2017	40,211.82	33,828.48	10,734.34	84,774.63	0.00	84,774.63

Breakdown Accumulated Reserve Position as at 31st March 2018

17/18 (-Surplus)/Deficit	Drivers Account	Vehicles Account	Operators Account	Total	Other Licensing	TOTAL
	12.83%	24.65%	0.55%		61.97%	
Reserve Accumulated Total as at 31st March 2017	0.00	33,828.48	10,734.34	44,562.81	0.00	44,562.81
Expenditure:						
Employees Related Expenses	19,064.10	36,627.44	817.25	56,508.78	92,081.22	148,590.00
Supplies and Services:						
Printing, Stationery & Office Expenditure	1,347.15	11,588.25	57.75	12,993.15	6,506.85	19,500.00
CRB Checks	6,600.00	0.00	0.00	6,600.00	0.00	6,600.00
DVLA Checks	1,900.00	0.00	0.00	1,900.00	0.00	1,900.00
Communications & Computing	1,120.06	2,151.95	48.02	3,320.02	5,409.98	8,730.00
Equipment, Furniture & Materials	0.00	0.00	0.00	0.00	0.00	0.00
Refunds	0.00	0.00	0.00	0.00	0.00	0.00
Inspection Costs	0.00	19,000.00	0.00	19,000.00	0.00	19,000.00
Legal Expenses	384.90	739.50	16.50	1,140.90	2,859.10	4,000.00
Other Fees & Services	0.00	0.00	0.00	0.00	0.00	0.00
Subscriptions	0.00	0.00	0.00	0.00	0.00	0.00
Refunds / Other	1,200.00	500.00	0.00	1,700.00	200.00	1,900.00
Depreciation	0.00	0.00	0.00	0.00	0.00	0.00
Recharges from Other Services:						
Corporate Leadership Team	868.59	1,668.81	37.24	2,574.63	4,195.37	6,770.00
Corporate Support	455.47	875.08	19.53	1,350.07	2,199.94	3,550.00
Design & Print	106.49	204.60	4.57	315.65	514.35	830.00
Financial Services	3,643.72	7,000.60	156.20	10,800.52	17,599.48	28,400.00
Human Resources	919.91	1,767.41	39.44	2,726.75	4,443.25	7,170.00
Information and Communications Technology	2,770.00	5,321.94	118.75	8,210.68	13,379.32	21,590.00
Internal Audit	1,404.89	2,699.18	60.23	4,164.29	6,785.72	10,950.00
Legal	532.45	1,022.98	22.83	1,578.25	2,571.76	4,150.00
Office Accommodation	2,269.63	4,360.59	97.30	6,727.51	10,962.49	17,690.00
Payroll	111.62	214.46	4.79	330.86	539.14	870.00
Business Transformation	0.00	0.00	0.00	0.00	0.00	0.00
Customer Contact Centre	3,686.06	7,081.95	158.02	10,926.02	17,803.98	28,730.00
Environmental Health Admin	3,143.35	6,039.25	134.75	9,317.35	15,182.65	24,500.00
Cost of Democracy	0.00	0.00	0.00	0.00	0.00	0.00
Income:						
Fees & Charges	-23,491.67	-118,070.00	-770.00	-142,331.67	-101,910.00	-244,241.67
Grants & Contributions	0.00	0.00	0.00	0.00	0.00	0.00
(-Surplus)/Deficit Total for 17/18	28,036.70	-9,206.07	1,023.11	19,853.74	101,324.59	121,178.33
Reserve Accumulated Total as at 31st March 2018	28,036.70	24,622.41	11,757.45	64,416.55	0.00	64,416.55